5 PREVENTATIVE MAINTENANCE

Preventative maintenance is a critical maintenance activity that may be used in order to delay or reduce the need for repair maintenance, as well as increasing the useful life of field devices. Based on the stakeholder meetings described in Chapter 2, however, preventative maintenance is generally underperformed or neglected by ODOT because of inadequate knowledge of the frequency and nature of required preventative maintenance tasks as well as inadequate staffing levels. This chapter will focus on the first of these causes by delineating appropriate preventative maintenance tasks for each device in ODOT's existing and planned ITS infrastructure. This will be followed by a brief discussion of roles and responsibilities relating to preventative maintenance, and recommendations for actions with respect to pursing preventative maintenance more consistently.

5.1 Recommended Practices

Because preventative maintenance is sometimes considered to be a "luxury" when resources are constrained, there is often not a consensus on what the best preventative maintenance practices for each device should be. Table 5-1 shows a summary of recommended preventative maintenance tasks and frequencies for the various elements of ODOT's existing and planned ITS infrastructure. Recommended frequencies are based on a review of guidelines developed by Caltrans and the Washington State Department of Transportation (WSDOT) in conjunction with the ITS maintenance plans they developed $(\underline{6}, \underline{7})$, as well as conversations with product vendors and ODOT personnel.

5.2 Roles and Responsibilities

Because of the time-insensitive nature of many preventative maintenance activities, they could be performed in a "vacuum" – i.e. independent of the two-tier maintenance model presented in Chapter 3. For example, electricians may develop a regular rotation schedule to address preventative maintenance needs in a particular region without the explicit knowledge of the support coordinator. While this approach helps to shift some coordination work away from the support coordinator, it has the drawback of discouraging economy in trips to field devices. For example, if a repair visit occurs a couple of days before a scheduled preventative maintenance activity, the technician could do both the repair and preventative maintenance in one trip, providing savings in travel time. Therefore, preventative maintenance activities should be coordinated through the support coordinator, similar to repair maintenance activities.

5.3 Recommendations

In order to implement an effective preventative maintenance schedule, the following actions are recommended.

• <u>Document required preventative maintenance tasks for each device</u>. A detailed checklist should be developed for field personnel that would list all tasks that are to be performed on each preventative maintenance visit. This checklist would help to guide training of new maintenance personnel, as well as provide a way of ensuring

| Device | Component | Maintenance Procedure | Frequency |
|---------------------------------------|--------------------------------------|--|-----------------|
| Data Collection | | | |
| Automatic Traffic Recorders (1) | Controller | Check batteries; visual inspection and cleaning; check connections | Every 12 months |
| | Loops | Visual inspection and testing | Every 12 months |
| | Cabinet | Visual inspection and cleaning | Every 12 months |
| Speed Zone Monitoring Stations (1) | Controller | Check batteries; visual inspection and cleaning; check connections | Every 12 months |
| | Loops | Visual inspection and testing | Every 12 months |
| | Cabinet | Visual inspection and cleaning | Every 12 months |
| Closed-Circuit TV (CCTV) | Support Structure | Visual inspection | Every 12 months |
| Surveillance | Pan-Tilt-Zoom Units | Visual inspection and testing | Every 6 months |
| | Camera / Lens / Filter | Clean lens; visual inspection; check enclosure pressure | Every 6 months |
| | Camera Housing / Cables | Cleaning and visual inspection; check connections | Every 6 months |
| | Camera Control Receiver | Check pan-tilt-zoom capability using laptop; check connections | Every 6 months |
| | Camera Servers and Modems | Visual inspection and check connections | Every 12 months |
| | Weather Equipment | Visual inspection and calibration | Every 12 months |
| | Surge Protection / Power | Visual inspection and testing | Every 6 months |
| | Video switching equipment (Region 1) | Visual inspection and testing; check connections | Every 6 months |
| | Video rack equipment (Region 4) | Visual inspection and testing; check connections | Every 6 months |
| | Camera Server Software | Install manufacturer upgrade | As available |
| | Camera Server | Database and server management activities | Every week |
| Video Detectors | Support Structure | Visual inspection | Every 12 months |
| | Video Detector | Clean lens; visual inspection; calibration | Every 12 months |
| | Controller | Check batteries; visual inspection and cleaning; check connections | Every 12 months |
| | Surge Protection / Power | Visual inspection and testing | Every 12 months |
| Road and Weather Information | Sensors | Visual inspection; cleaning and calibration | Every 12 months |
| System (RWIS) | Local cable and wiring | Visual inspection | Every 12 months |
| | RPU | Re-boot and visual inspection | Every 2 months |
| | Modems / Routers | Visual inspection; check connections | Every 12 months |
| | Software (SCAN & Database) | Install upgrades as available | As available |
| | Surge Protection / Power | Visual inspection and testing | Every 6 months |
| | Servers (Regional / Statewide) | Database and server management activities | Every week |

 Table 5-1: Preventative Maintenance Schedule.

| Device | Component | Maintenance Procedure | Frequency |
|--|---------------------------|--|-----------------|
| Data Collection (cont.) | | | |
| Travel Time Estimation | Camera | Visual inspection; clean lens; test alignment | Every 6 months |
| | Light Source | Visual inspection and testing | Every 6 months |
| | Modems | Visual inspection; check connections | Every 12 months |
| | Controller / RPU | Re-boot and visual inspection | Every 2 months |
| | Software (RPU) | Install upgrades | As available |
| | Cabinet | Visual inspection and cleaning | Every 12 months |
| | Travel Time Server | Database and server management activities | Every week |
| | Software (Server) | Install upgrades | As available |
| Automatic Vehicle Location | Vehicle sensors | Inspection, calibration and cleaning | Every 12 months |
| (AVL) | AVL Software | Install upgrades | As available |
| | AVL Server | Database and server management activities | Every week |
| Traffic Management | | | |
| Ramp Metering (1) | Loops and Detectors | Visual inspection and testing | Every 3 months |
| | Signal Heads | Check bulbs and alignment | Every 3 months |
| | Signal Controller | Visual inspection; cleaning and testing | Every 3 months |
| | Controller cabinet | Visual inspection and cleaning | Every 3 months |
| Signal Preemption for | In-vehicle unit | Testing | Every 12 months |
| Emergency Vehicles (1) | Optical reader | Visual inspection and testing | Every 12 months |
| | Controller | Visual inspection and cleaning | Every 12 months |
| Preferential Signal Treatment | In-vehicle unit | Testing | Every 12 months |
| for Transit (1) | Optical reader | Visual inspection and testing | Every 12 months |
| | Controller | Visual inspection and cleaning | Every 12 months |
| Advanced Traffic Management System (ATMS) | Operator workstations | Re-booting, testing and upgrades | Every month |
| | Communications within TOC | Visual inspection; check connections and cabling | Every 12 months |
| | Software | Upgrades and enhancements | As available |
| | ATMS Database | Database pruning and management | Every week |
| | Servers | Server management activities | Every week |
| Incident Detection | | | |
| Callboxes | Telephone handsets | Test equipment | Every month |
| Cellular Call-in | Roadside signs (1) | Prune vegetation | Every 12 months |
| Regional Incident Detection | Server | Database and server management activities | Every week |
| System | Software | Install upgrades | As available |
| Intersection-Based Incident | Controller / RPU | Re-boot; visual inspection | Every 2 months |
| Detection System | Software / firmware | Install upgrades | As available |

 Table 5-1: Preventative Maintenance Schedule. (cont.)

| Device | Component | Maintenance Procedure | Frequency |
|---|---|---|---|
| Incident Management and Re | esponse | | |
| Incident Management and Ro Computer-Aided Dispatch (CAD) Incident Response Vehicles Pre-planned Detour Routes | CAD Server CAD workstations Communications within TOC Software Database management On-board VMS Vehicle maintenance | Various computer maintenance activities Re-booting, testing and upgrades Inspect, check connections and cabling Install upgrades Various database management activities Visual inspection and cleaning; testing Based on mileage, manufacturer's recommendations Test route selection algorithms in each region | (2) Every month Every 12 months As available (2) Every 6 months (1) Every 12 months |
| Hazardous Material Response | Modems / routers Software (database) HazMat Server | Visual inspection, check connections Install upgrades Server and database management activities | Every 12 months As available Every week |
| Pre-Trip Traveler Information | on T | | |
| Alphanumeric Paging Highway Travel Conditions Reporting System (HTCRS) | Software Database management | Install upgrades Pruning and database management | As available Every week |
| 800-number Information | Communications in WRDC Software (voice generation) Software (phone server) Servers | Inspect, check connections and cabling Install upgrades Upgrades and enhancements Re-boot; server management activities | Every 12 months As available As available Every week |
| Internet Access | Web server | Re-boot; server management activities | Every week |
| Kiosks | Terminals Network connections Thermal printers Software (Kiosk-level) Software (Server-level) | Inspect; clean monitors and cabinets Check connections, replace cabling Check print quality; replace paper Install upgrades Install upgrades | Every month Every 12 months Every month As available As available |
| En-Route Traveler Informati | ion | | |
| Changeable Message Signs (CMS) (1) | Controller / motor Sign Display Sign Housing Communications | Visual inspection and testing Testing, cleaning; check illumination Visual inspection and check communications Check modems and hardwire connections; check radio-activated connections | Every 12 months Every 12 months Every 12 months Every 12 months |
| | Surge Protection / Power | Visual inspection and testing | Every 12 months |

 Table 5-1: Preventative Maintenance Schedule. (cont.)

| Device | Component | Maintenance Procedure | Frequency |
|----------------------------------|------------------------------|---|-----------------|
| En-Route Traveler Informat | ion (cont.) | | |
| Permanent Variable Message | Controller / Internal Wiring | Visual inspection and testing | Every 6 months |
| Signs | Sign Matrix, Panels, Modules | Testing and cleaning; replace bulbs and pixels as necessary | Every 6 months |
| | Display | Cleaning and visual inspection | Every 6 months |
| | Sign Housing | Visual inspection and check connections; clean filters | Every 6 months |
| | Modem / Communications | Visual inspection; check connections; test messages | Every 12 months |
| | Software | Install upgrades | As available |
| | Surge Protection / Power | Visual inspection and testing | Every 6 months |
| Portable Variable Message | Controller / Internal Wiring | Visual inspection and testing | Every 3 months |
| Signs | Sign Matrix, Panels, Modules | Testing and cleaning; replace bulbs and pixels as necessary | Every 3 months |
| | Display | Test messages | Every week |
| | Sign Housing | Visual inspection and check connections; clean filters | Every 3 months |
| | Software | Install upgrades | As available |
| | Power | Visual inspection and testing; check and replace batteries as necessary | Every 3 months |
| Highway Advisory Radio (HAR) (3) | Antenna Assembly | Visual inspection | Every 12 months |
| | Transmitter | Check power and range and frequency | Every 12 months |
| | Beacon equipment | Visual inspection and testing | Every 12 months |
| | Recorder / player unit | Testing; check connections | Every 12 months |
| | Operator workstation | Basic computer maintenance; test messages | Every 12 months |
| | Power supply | Check power level and connections | Every 12 months |
| Icy Bridge Detectors and | Sensors | Visual inspection; cleaning and calibration | Every 12 months |
| Oversize Load Detectors | Flashing beacon and sign | Visual inspection and testing | Every 12 months |
| | Field controller (4) | Visual inspection and testing | Every 2 months |
| | Controller cabinet | Visual inspection and cleaning | Every 12 months |
| | Software | Install upgrades | As available |
| | Communications equipment | Visual inspection; check connections | Every 12 months |
| Variable Speed Limit Signs | Sensors | Visual inspection; cleaning and calibration | Every 12 months |
| (VSLS) | Flashing beacon and sign | Visual inspection and testing | Every 12 months |
| | Field controller | Visual inspection and testing | Every 2 months |
| | Controller cabinet | Visual inspection and cleaning | Every 12 months |
| | Software | Install upgrades | As available |
| | Communications equipment | Visual inspection; check connections | Every 12 months |

 Table 5-1: Preventative Maintenance Schedule. (cont.)

| Device | Component | Maintenance Procedure Freque | | |
|---------------------------------------|--|---|-----------------|--|
| En-Route Traveler Informa | ation (cont.) | | | |
| Queue Detection System | Controller / Timer | Check batteries, test induction, check connections | Every 12 months | |
| | Loops | Visual inspection and testing | Every 12 months | |
| | Flashing beacon / sign | Visual inspection and testing | Every 12 months | |
| | Cabinet | Visual inspection and cleaning | Every 12 months | |
| Commercial Vehicle Opera | tions | | | |
| Weigh-in-Motion (WIM) Stations (5) | Sensors (axle, AVC, AVL, loops) | Test signal level and lead cable; calibrate | Every 6 months | |
| | Single load cell scales | Test signal level and lead cable; calibrate | Every 6 months | |
| | Piezoelectric sensors | Test signal level and lead cable; calibrate | Every 6 months | |
| | Grout and sealant | Visual inspection | Every 6 months | |
| | Detector housings and cabinets | Visual inspection; test ventilation | Every 6 months | |
| | WIM electronics, power supplies and modems | Visual inspection; cleaning; testing | Every 6 months | |
| | Modems / routers | Visual inspection; check connections | Every 12 months | |
| | Cables and connectors | Visual inspection and testing | Every 12 months | |
| | Red light / green light | Visual inspection and testing | Every 12 months | |
| Downhill Speed Advisory | WIM equipment (5) | See guidelines under Weigh-in-Motion systems | | |
| System | VMS equipment | See guidelines under Permanent Variable Message Signs | | |
| Communications Systems | • | | | |
| Fiber Optics Networks | Landline cable | Perform optical time domain reflectometer tests | Every 24 months | |
| Radio Communications | Hand-held units | Visual inspection; testing | Every 12 months | |
| | Radio consoles | Visual inspection; testing | Every 12 months | |
| | In-vehicle communications | Visual inspection; testing | Every 12 months | |
| Maintenance Coordination | | | | |
| Maintenance Coordination | Laptop computers | Visual inspection; re-boot and diagnostics | Every month | |
| | Tracking software | Install upgrades | As available | |

Notes

- (1) Maintenance procedures are already in place.
- (2) Maintenance responsibility is outside of ODOT responsibility.
- (3) More frequent maintenance would be recommended for year-round operations.
- (4) Ice bridge warning system field controllers would need maintenance for only six months out of the year.
- (5) WIM maintenance responsibility is currently provided by vendors.

 Table 5-1: Preventative Maintenance Schedule. (cont.)

that no tasks as neglected. The checklist could be based on Table 5-1, but would likely need to have greater detail to be of value to field personnel.

- Establish point-of-contact for coordinating and tracking preventative maintenance activities. The support coordinator role would be ideal for this, although record-keeping of preventative maintenance activities in some regions may become time-consuming enough that it should be delegated to individuals performing preventative maintenance.
- <u>Incorporate preventative maintenance activities into centralized tracking system</u>. This would enable preventative maintenance activities to be performed concurrently with repair maintenance, resulting in savings in travel time.
- <u>Identify staffing resources to perform preventative maintenance</u>. Preventative maintenance is often underemphasized because maintenance personnel's schedules are filled with "putting out fires." As is true for repair maintenance, a combination of in-house and contractor resources may be required to fulfill this maintenance.
- Order spare parts necessary for preventative maintenance in advance. Some preventative maintenance activities will involve replacement of parts that frequently fail, such as light bulbs. These parts should be kept in stock so that preventative maintenance is not hindered by delays caused by the procurement process. This will require identifying which spare parts are necessary for each device, and the appropriate quantity of each part.